



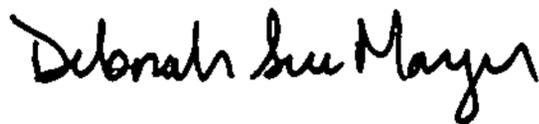


*Certification Form*, and all relevant attachments (e.g., the private sponsor's invitation and itinerary) **within 30 days of the conclusion of Privately-Sponsored Travel.**

Finally, Senate Rule 34 requires a reporting individual,<sup>4</sup> on his or her Financial Disclosure Report, to make an annual disclosure of the receipt of payments or reimbursements under Senate Rule 35 from a private sponsor for officially-related travel expenses where, in the aggregate, travel expenses exceed \$390 from that sponsor during a calendar year. However, if a Member, officer, or employee properly reports the receipt of necessary expenses for such travel to the Secretary of the Senate within 30 days of the travel, as discussed above, the travel expenses need not be disclosed a second time on their Financial Disclosure Report.

I hope you find this information helpful. If you have any additional questions, please do not hesitate to contact the Committee.

Sincerely,



Deborah Sue Mayer  
Chief Counsel and Staff Director

Enclosure: Travel Checklist

000000005050

---

<sup>4</sup> A reporting individual is someone whose salary equals or exceeds 120% of the basic rate of pay for GS-15 (\$127,914 for CY 2019) or is a political fund designee and is required to file Financial Disclosure Reports.



Tristan	Abbey	Energy & Nat	Senior Professional Staff		
Karolina	Arias	Senator Van	Policy Advisory and Minority Staff Director		
Jackie	Barber	Committee o	Chief Counsel		
Virgilio	Barrera	Senator Mart	Legislative Director		
Jacob	Barton	Senate Select	Professional Staff		
Greta	Bedekovics	Senate Comn	Professional Staff Member		
Michelle	Benecke	Homeland Se	Senior Counsel		
Emily	Clise	Senate Select	Professional Staff Member		
Katherine	Harris	Senate Select	Counsel for the Minority		
Sunmin	Kim	Sen. Schatz	Technology Policy Advisor		
Jackie	Maffucci	HSGAC	Policy Advisor		
Charlotte	Oldham-Moore	Senate Foreign	Senior Professional Staff Member		
Jacob	Olidort	Office of Sen	Foreign Policy Advisor		
Cherilyn	Pascoe	Senate Comn	Senior Professional Staff Member		
William	Payne	Sen. Ben Sass	Chief Counsel		
John	Riordan	Senate Arme	Professional Staff Member; Strategic forces SubCmte Lead		
Jacqueline	Russell	Senate Appro	Professional Staff Member		
Stephen	Smith	Senator King	Senior Policy Advisor		
Moon	Sulfab	Senator Mitc	Systems Administrator		
Chad	Tanner	Select Comm	Professional Staff Member		
Clint	Trocchio	Committee o	Deputy Clerk and Head of Analytics		
Matthew	Williams	Sen. Kamala	National Security Advisor		
Robert	Winkler	Senate Arme	Professional Staff Member		

# CYBER AND ARTIFICIAL INTELLIGENCE BOOT CAMP

AUGUST 26-29, 2019

Stanford

Stanford

Freeman Spogli Institute  
for International Studies

HOOVER  
INSTITUTION

HAI

## Cyber and Artificial Intelligence Boot Camp

### August 26-29, 2019

The Hoover Institution, Annenberg Conference Room 105, Lou Henry Hoover Building  
434 Galvez Mall, Stanford, CA 94305

#### LEADERSHIP

##### Andrew Grotto

Program Director, Program on Geopolitics, Technology, and Governance, Stanford  
Cyber Policy Center, Freeman Spogli Institute

William J. Perry International Security Fellow, Center for International Security and  
Cooperation (CISAC)

Research Fellow, Hoover Institution

##### Dr. Herb Lin

Senior Research Scholar for Cyber Policy and Security, Center for International Security  
and Cooperation (CISAC)

Hank J. Holland Fellow in Cyber Policy and Security, Hoover Institution

Chief Scientist Emeritus, Computer Science and Telecommunications Board, National  
Academies

#### CONTACTS

**Danielle Jablanski, [djablanski@stanford.edu](mailto:djablanski@stanford.edu) +1(650) 725-4839**

Cyber Program Manager, Program on Geopolitics, Technology, and Governance,  
Stanford Cyber Policy Center, Freeman Spogli Institute

**Russell Wald, [rwald@stanford.edu](mailto:rwald@stanford.edu) +1 (202) 760-3204**

Senior Manager for External Affairs

Hoover Institution, Stanford University

19050000005000

## DAY 1 (Monday, August 26): Cyber Offense and Defense

9:49 a.m. - Arrive on Group Flight: United Airlines 1881 to San Francisco International Airport

11:30 am – 12:00 pm INTRODUCTION AND PROGRAM OVERVIEW

Faculty:

- **Andrew Grotto**, *William J. Perry International Security Fellow, Center for International Security and Cooperation (CISAC), Research Fellow, Hoover Institution*
- **Dr. Herb Lin**, *Senior Research Scholar, CISAC; Hank J. Holland Fellow, Hoover Institution*

12:00 pm – 12:30 pm LUNCH KEYNOTE & WELCOME

Opening Remarks:

- **H.R. McMaster**, *Fouad and Michelle Ajami Senior Fellow, Hoover Institution; Former assistant to the president for National Security Affairs; Retired Lieutenant General, U.S. Army*

12:30 pm – 1:30 pm THINKING LIKE AN ATTACKER

Faculty:

- **Dr. Greg Conti**, *Senior Security Strategist, IronNet Cybersecurity*
- **Dr. Herb Lin**, *Stanford University*
- **Andrew Grotto**, *Stanford University (Moderator)*

Effectively combating any adversary requires understanding the ways in which that adversary thinks. Cybersecurity adversaries — from state agents seeking to disable military systems to hacktivists seeking to make a political point — share a security mindset: a predilection for examining the ways in which the security of a system can be circumvented or penetrated. Whereas good engineering is about how a system can be made to work, the security mindset involves thinking about how some aspect of a system can be made to fail. Understanding this mindset is the first step towards designing sound cybersecurity solutions.

Assignment: While in transit to the course location in Palo Alto, conduct a thought experiment for bringing an item prohibited by TSA regulations onto the airplane.

000000005062



dominance. This session will include forensic case studies that illuminate the spectrum of the attack surface, key challenges, and trends.

Learning Objectives: Security-relevant principles of information technology; types of compromises; inherent vulnerabilities of information technology; the hidden complexity of cyberspace; anatomy of security compromises; and the spectrum of threats to cybersecurity.

**4:15 pm – 4:30 pm BREAK**

**4:30 pm – 5:30 pm DINNER: OFFENSIVE DIMENSIONS OF CYBERSECURITY**

Faculty:

- Dr. Herb Lin, *Stanford University*
- Jason Kichen, *Vice President, Advanced Security Concepts, eSentire*
- Andrew Grotto, *Stanford University (Moderator)*

Offensive activities — including those conducted for espionage and attack purposes — serve a variety of national goals. This discussion will summarize the operational and strategic requirements, intelligence needs, organizational structure and policy considerations necessary for offensive cyber operations.

Learning Objectives: The role of offensive operations in cyberspace for improving the nation's cybersecurity posture, signaling, and other purposes; the differences between penetration and exploitation and their important distinctions; the scope and nature of U.S. command and control of offensive operations in cyberspace.

**5:30 pm – 6:00 pm BREAK**

**6:00 pm – 8:30 pm HOSPITAL RANSOMWARE SIMULATION**

The hospital has been the victim of a cyber-attack in the form of ransomware which successfully encrypts 250,000 files and holds at least one system hostage, demanding a ransom payment in Bitcoin (BTC) in return for a decryption key which will unlock its systems and restore access and functionality to the system. The hospital has a timeline of 72 hours to pay the ransom before their files become permanently encrypted and inaccessible, or are moved off their network.

Subject matter experts will act as the hospital's Chief Executive Officer and Chief Strategy Officer during the simulation, and staffers will be divided into teams to assist with directing action items, press releases, and critical decisions on how to manage the attack and response. Each team will have a coach aiding their organization and strategy. All names and information will be fictional, however, the simulated attack is based on previous real life scenarios. The information made available to participants is subject to change throughout the simulation. At the end of the exercise, teams will present their decision making processes to the hospital's CEO and Board of Trustees, and debrief on what it is like to face this type of cyber scenario in the real world.

5950000000



**11:15 am – 12:15 pm LUNCH: CYBER RISK, ECONOMICS, AND ORGANIZATIONAL DIMENSIONS OF CYBERSPACE**

**Faculty:**

- **Dr. Tyler Moore**, Tandy Assistant Professor of Cyber Security and Information Assurance, University of Tulsa
- **Dr. Greg Falco**, Security Researcher, Stanford CISAC
- **Dr. Herb Lin**, Stanford University (Moderator)

Known cybersecurity measures are often not fully adopted due to a variety of economic and organizational factors. These factors are non-technical in nature and often underappreciated by technical and policy communities. Economics describe the incentives that apply to cyber defenders and adversaries, including the nature of cybersecurity market failures and the ability to handle collective action problems. The insurance sector is working to provide accurate and adequate coverage for this market. This session examines how these factors often discourage the adoption of sound security practices.

Learning Objectives: The importance of economic and organizational factors of cybersecurity and why they are often overlooked in efforts to improve cybersecurity; how government action might help to address non-technical factors that diminish the nation's cybersecurity posture.

**12:15 pm – 12:30 pm BREAK**

**12:30 pm – 1:30 pm PRIVACY & SECURITY FOR CONSUMERS, CUSTOMERS, AND CRITICAL INFRASTRUCTURE**

**Faculty:**

- **Robert Chesney**, Associate Dean and Charles I. Francis Professor, University of Texas School of Law; Director, Robert S. Strauss Center for International Security and Law
- **Ted Gizewski**, Vice President, Product Legal, Salesforce
- **Andrew Grotto**, Stanford University (Moderator)

Privacy and security risks manifest differently in different business sectors. They also share important interdependencies that require integrated risk management and policy-making strategies.





6:30 pm – 8:30 pm KEYNOTE RECEPTION/DINNER – ARTIFICIAL INTELLIGENCE

- *Dr. John Etchemendy, Co-Director, Stanford Institute for Human-Centered Artificial Intelligence; Provost Emeritus, and Patrick Suppes Family Professor in the School of Humanities, Stanford University*
- *Reid Hoffman, Co-founder and former Executive Chairman, LinkedIn*
- *Ambassador Michael McFaul, Senior Fellow, Freeman Spogli Institute for International Studies; Senior Fellow, Hoover Institution, Stanford University (Moderator)*

Artificial intelligence technologies are augmenting human capability and efficiency, changing the way we think about and interact with information, and creating new governance challenges and opportunities for policy makers and business leaders. Please join two distinguished thought leaders to discuss critical issues facing the future of human-centered AI development, innovation, and governance.

000000005070

## DAY 3 (Wednesday, August 28): Industry Voices, and the Future of Artificial Intelligence

**9:00 am – 9:30 am BREAKFAST AND DAY 2 DEBRIEF**

- **Andrew Grotto**, *William J. Perry International Security Fellow, Center for International Security and Cooperation (CISAC), Research Fellow, Hoover Institution*
- **Dr. Herb Lin**, *Senior Research Scholar, CISAC; Hank J. Holland Fellow, Hoover Institution*

**9:30 am – 10:45 am INDUSTRY PERSPECTIVES PANEL**

- **Dr. Sameer Bhalotra (Chair)**, *Co-Founder and CEO, ActZero.ai; Affiliate, CISAC; Senior Associate of the Strategic Technologies Program, CSIS; former Senior Director for Cybersecurity, National Security Council*
- **Frank Chen**, *Partner, Andreessen Horowitz*
- **Michelle Finneran Denedy**, *Vice President, Chief Privacy Officer, Cisco*
- **Rick Howard**, *Chief Security Officer, Palo Alto Networks*
- **Dr. Mark Rosekind**, *Chief Safety Innovation Officer, Zoox*

Market forces have a critical role in enhancing or weakening security and privacy considerations. This session examines how such forces play out at the level of the individual firm and incorporate the views and concerns of the business community. Silicon Valley senior executives and engineers will give their “ground truths” about the security problems facing the private sector.

Learning Objectives: Various private sector perspectives on technology and relations beyond Silicon Valley from technology firms that support innovative efforts for providing IT-based products and services with attention to cybersecurity and AI.

**10:45 am – 11:00 am BREAK**

**11:00 am – 12:00 pm FUNDAMENTALS OF AI AND MACHINE LEARNING**

**Faculty:**

- **Dr. Emma Brunskill**, Assistant Professor, Computer Science, Stanford University; Stanford AI for Human Impact Lab
- **Dr. Jeff Clune**, Harris Associate Professor, Computer Science, University of Wyoming; Senior Research Manager, Uber AI Labs
- **Andrew Grotto**, Stanford University, (Moderator)

Machine learning and the algorithms that fuel its applications have important principle foundations including deep learning neural networks, increased complexity in evolving neural networks, and robotics developments which are increasingly intelligent, adaptable, and resilient. Also known as reinforcement learning, algorithms can learn from experience to make decisions or provide diagnostics in applications such as educational software, healthcare decision making, robotics, or people-facing applications. This session will explain the basic elements of machine learning, and the typical environment for building and testing neural networks and reinforcement learning.

Learning Objectives: Practical applications and limits of machine learning, the broad strokes of development of deep neural networks, and the overall veracity of both development and applications of this technology. Faculty will also speak to the trajectory of the technology, and any risks it may pose from a technical perspective.

**12:15 pm – 1:15 pm KEYNOTE LUNCH: ARTIFICIAL INTELLIGENCE AND SAFETY**

- **Dr. Fei-Fei Li**, Co-Director, Stanford Human-Centered Artificial Intelligence Initiative, Stanford University; Professor, Computer Science, Stanford University
- **Mykel Kochenderfer**, Assistant Professor of Aeronautics and Astronautics, Stanford University; Director, Stanford Intelligent Systems Laboratory
- **Andrew Grotto**, Stanford University (Moderator)

Building robust decision making systems is challenging, especially for safety critical systems such as unmanned aircraft and driverless cars. Decisions must be made based on imperfect information about the environment and with uncertainty about how the environment will evolve. In addition, these systems must carefully balance safety with other considerations, such as operational efficiency. Typically, the space of edge cases is vast, placing a large burden on human designers to anticipate problem scenarios and develop ways to resolve them.

Learning Objectives: We will discuss ways in which artificial intelligence can be applied to the design of these safety critical systems. This approach has the potential to significantly improve robustness of these systems, but there are two major challenges. The first is in ensuring computational tractability, and the other is establishing trust in their correct operation when deployed in the real world. We will outline some methodologies for addressing these challenges.

**1:15 pm – 1:30 pm BREAK**

**1:30 pm – 2:30 pm ETHICS AND GOVERNANCE FOR AI**

Faculty:

- Dr. John Villasenor, *Visiting Fellow, Hoover Institution; Professor of Electrical Engineering, Law, Public Policy, and Management, University of California Los Angeles*
- Dr. Patrick Lin, *Director, Emerging Sciences Group, California Polytechnic State University*
- Dr. Herb Lin, *Stanford University (Moderator)*

Advances in AI are raising a set of fundamentally important questions that go well beyond technology. This session will explore key AI ethics and governance issues, such as the nuances and challenges of addressing questions like: What should the rules be when machines make decisions with ethical implications, and who writes those rules? How can the issue of bias in AI be addressed?

Learning Objectives: The sorts of governance structures that can best ensure a climate of innovation in the AI ecosystem while also protecting against its potential misuses. What special issues are raised by AI in defense and security specifically.

**2:40 pm – 3:50 pm HOOVER TOWER AND ARCHIVES TOUR**

Founded by Herbert Hoover in 1919, the Hoover Institution Library & Archives are dedicated to documenting war, revolution, and peace in the twentieth and twenty-first centuries. With nearly one million volumes and more than six thousand archival collections from 171 countries, Hoover supports a vibrant community of scholars and a broad public interest in the meaning and role of history.

**4:15 pm – 5:30 pm VISIT TO CENTER FOR AUTOMOTIVE RESEARCH AT STANFORD**

**Faculty:**

- **Dr. Stephen Zepf**, *Executive Director, Center for Automotive Research, Stanford University*
- **Bryan Casey**, *Lecturer in Law, Stanford University*
- **Marco Pavone**, *Associate Professor, Aeronautics and Astronautics, Stanford University*

The Center for Automotive Research at Stanford (CARS) brings together researchers, students, industry, government and the community to enable a future of human-centered mobility. Understanding how people and machines work together has never been so important than when building vehicles of the future. CARS supports educational experiences for students, infrastructure for research and events that bring students and campus researchers together with industry professionals and the broader community. Researchers and vehicles affiliated with CARS are housed at the Automotive Innovation Facility, which houses the Volkswagen Automotive Innovation Lab (often referred to as 'VAIL'), a state-of-the-art vehicle research facility where interdisciplinary teams can work on projects that move vehicle human-centered mobility forward.

Participants will visit CARS' Automotive Innovation Facility and hear from researchers on the cutting edge of the development of autonomous vehicles. Experts will brief the group on trends in the field, ongoing legal and ethical debates, and provide a tour of the facility showcasing vehicles and a driving simulator used for research.

**6:00 pm – 8:00 pm DINNER AND REFLECTIONS**

**Coupa Café**  
**198 Junipero Serra Blvd, Stanford, CA, 94305**

**Thursday, August 29: Shuttle will arrive to Schwab Residential Hall at 6:30am to depart for San Francisco International Airport**

**9:30 a.m. - Depart on Group Flight: United Airlines 516 to Dulles International Airport**

000000005074